IOC Circular Letter No. 2417
(Available in English and French)

(9 January 2012)

To: IOC National Official Coordinating Bodies of IOC Member States

cc: Permanent Delegates / Observer Missions to UNESCO of IOC Member States
National Commissions for UNESCO of IOC Member States
Chair and Vice-Chairs of IOC and Major Subsidiary Bodies

Subject: Intersessional Financial Advisory Group and Ad hoc open-ended working
group to develop a draft of the Medium-term Strategy for 2014–2021

Following Circular Letter no. 2416 of December 2011 (Urgent: Financial situation of UNESCO and
the IOC and Programme and budget for 2012–2013 (36 C/5)) and consultation with the Officers,
the Intersessional Financial Advisory Group, reconstituted through decision 9.1(ii) of the IOC Assembly
at its 26th Session, will advise the Chair and the Governing Bodies in the preparation of an
Emergency Funding Plan for 2012–2013 for the determination of resources needs, the
identification of potential extrabudgetary sources and the leveraging of funding to implement the
programme adopted by the IOC Assembly and the UNESCO General Conference. A Draft IOC
Fund-raising Strategy (IOC/INF-1283), here attached, was also presented at the IOC Assembly.

You will recall that this Group was established by the Executive Council at its 41st Session, with the
Terms of Reference given in Annex V to the Report of the Executive Council (IOC/EC-XLI/3).

As this Group is open-ended, all Member States were invited to participate in it. In accordance with
the Assembly's decision, the Group will work by electronic correspondence. It will be chaired by
Dr Peter Haugan, Norway, Vice-chairperson of the IOC in charge of Programme and Budget.

Through Resolution XXVI-12, the Assembly requested the Executive Council at its 45th Session to
prepare a preliminary proposal for the draft IOC Medium-Term Strategy for 2014–2019, to be
submitted for consideration and adoption by the Assembly at its 27th Session, in 2013.

To this end, the Assembly established an ad hoc open-ended working group chaired by Vice-
chairperson of the IOC in charge of Programme and Budget to develop a draft of the Medium-term
Strategy for 2014–2019. Given the financial crisis experienced by UNESCO and IOC, the tasks of
this group will be discharged by the Intersessional Financial Advisory Group.

…/…
The General Conference of UNESCO at its 36th Session (Paris, 25 October–10 November 2011), through Resolution 105, decided to align programming cycles with the Quadrennial Comprehensive Policy Review (QCPR) of operational activities for development of the United Nations system and to extend the Medium-Term Strategy (document C/4) cycle from six to eight years in 2014, starting with document 37 C/4, with an appropriate mechanism for adjusting to the most recent quadrennial comprehensive policy review.

To align with the programming cycle of UNESCO, the IOC Medium-Term Strategy will therefore cover the period 2014–2021.

With this letter, I am inviting you to nominate your country’s representative(s) to the Intersessional Financial Advisory Group tasked also with the preparation of the Draft IOC Medium-Term Strategy for 2014–2021 and to communicate their names and email addresses to the Secretariat ([s.belfiore@unesco](mailto:s.belfiore@unesco) and [k.yvinec@unesco.org](mailto:k.yvinec@unesco.org)) by 31 January 2012.

Electronic communication being a crucial means of consultation of the Member States for the Secretariat, I would also remind the Member States of the Executive Council who have not done so to communicate the detail of their representatives to the Council by the same above deadline in view of the next session of our governing body.

Yours sincerely,

[signed]

Wendy Watson-Wright
Executive Secretary, IOC
Assistant Director-General, UNESCO